

Our key commitments for 2009-11	What are the key actions we will take to achieve these	Completion date	Cabinet lead	Strategic lead	Progress
September					
Increase the number of bus journeys made compared to 2005-06	Secure planning permission for first permanent park and ride site and deliver it	Dec-09	Highways and Transportation	Director of Regeneration	Transportation Team is seeking to optimise the subsidised services to benefit most users, up to a point at which they may become commercially viable. The team is undertaking a comprehensive programme of publicity to ensure that users and potential users have high quality information on the available services.
	Secure continued operation by extension or re-tendering of bus service contracts to provide high quality services, with low floor buses, to attract and retain passengers	March 2010 & 2011			
	Provide comprehensive public transport information	March 2010 & 2011			
Construction of Model Farm employment units commenced and first units completed	Infrastructure servicing completed for first phase	Dec-09	Economic Development & Community Services	Director of Regeneration	The detailed design work has been commissioned and Arup predict that this will be completed in time to submit a planning application by Christmas. The work will give an idea of cost, and the Project Board meeting in November will be dedicated to discussing financing options. Spaceworks, the preferred supplier for the live work element, has been encouraged to submit a package under the Government's Kick Start programme. The outcome of proceeding to the next stage will be known in December. This will mean the bringing forward of the live work element if successful.
Construction of Retail Quarter commenced; on and off-site infrastructure commenced	Flood mitigation construction commenced	Apr-09	Highways & Transportation; Economic Development & Community Services	Director of Regeneration	The Flood Alleviation Scheme initial procurement stages have commenced and work is underway to progress the Link Road Scheme in accordance with the ESG programme, subject to planning permission and funding. A workshop has been held to consider the design solutions required for the down-grading of the Inner Ring Road.
	Delivery of vacant possession to developer	Jan-10			
	Link Road construction commenced	Mar-10			
	Commencement on site	Mar-10			

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	Flood Mitigation constructed	Apr-10			
	Link Road constructed	Apr-11			
	Retail Quarter open	2012			
Completion of new cattle market	Completion of new livestock market	Dec-10	Resources	Director of Regeneration	Lease agreed with Stanhope and planning permission has been granted. Flood alleviation work has been commissioned and contracts have been issued.
	Closure of old livestock market and transfer of market to new site	Dec-10			
Units on Rotherwas Futures phase 2 completed and site infrastructure in place	First units complete, with phase 2 to be complete by target date.	Apr-10	Economic Development & Community Services	Director of Regeneration	Anticipate Environment Agency sign off of flood management plan for estate in October, which will make Phase 1 Plots available and allow Phase 2 Infrastructure work to start. Planning permission for Phase 2 will hopefully be secured in October 2009.
Implement the inward investment strategy	Strategy Launch	Oct-09	Economic Development & Community Services	Director of Regeneration	[any progress?]
	Marketing Campaign	Dec-09			
	Implementation of new initiatives	Mar-10			
An action plan to combat the effects of the downturn and prepare for recovery	Create interactive web advice service for businesses promoted through local media and business agencies	May-09	Economic Development & Community Services	Director of Regeneration	The claimant figures have stabilised, though still approximately 100% increase compared with the same time last year. Most affected are young people. New programmes have started to address unemployment, with support from external ABG funding. Revised action plan to be produced in November and presented to Herefordshire Partnership Board.
	Instigate a 20 day payment limit for invoices, and work towards a continuous reduction	Jun-09			
	Establish funding programme to support business growth and training voucher scheme	Jul-09			
	Instigate a scheme to address "retail blight" to address empty shops within Hereford and the market towns	Jul-09			

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Extend the refurbishment of Hereford City Centre	Complete the extended refurbishment work in city centre	Jul-09	Economic Development & Community Services	Director of Regeneration	<p style="text-align: center;">September</p> <p>Widemarsh Street enhancement project is progressing well and on track for commencement on site in January 2010. Consultation has taken place with stakeholders and Cabinet Members regarding the design, which is currently out to tender.</p> <p>The public consultation has been finalised with support for redevelopment of the butter market. The cost for redevelopment range from £6m to £14m depending on the scale of improvement to the building. No funding is currently identified. However, some EU funds allocated to urban / city projects is currently underspending by 70% so there is potential that this funding stream will become available to second tier cities like Hereford. This should be confirmed by the end of the calendar year (50% match funding required).</p>